

ASL105

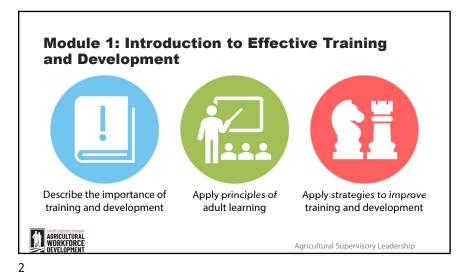
Module 1: Introduction to Training and Development

Dr. Bob Milligan Professor Emeritus, Cornell University Senior Consultant, Dairy Strategies, LLC



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Lesson 3: Skills and strategies to increase



Describe the importance of training and development



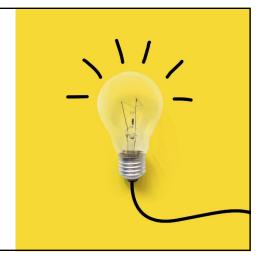
Apply principles of adult learning



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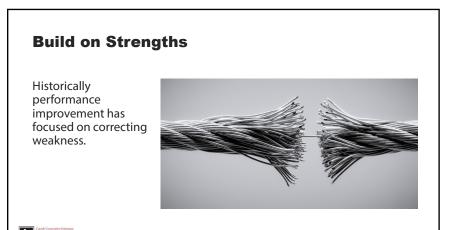
Skills and **Strategies**

• Build on strengths



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Build on Strengths

• Historically performance improvement have focused on correcting weakness.

• Research has shown that much greater performance improvement comes from building on strengths.

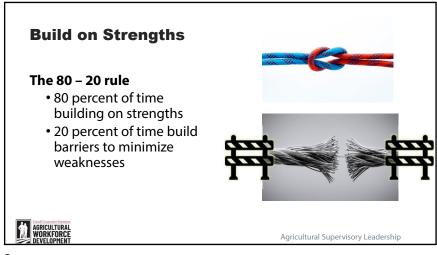
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Build on Strengths
Historically performance improvement has focused on correcting weakness.
Research has shown that much greater performance improvement comes from building on strengths.
The 80 - 20 rule

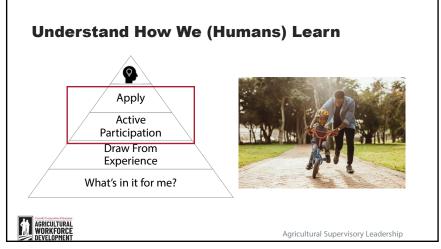
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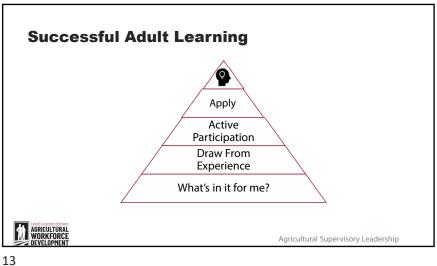








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Understand How We (Humans) Learn

- Regardless of learning style, good training and development includes some form of experiencing what is being learned.
- Several ways to experience learning
 - Practice especially tasks





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Understand How We (Humans) Learn

"Practice makes Perfect"



"Perfect practice makes perfect"



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Understand How We (Humans) Learn

- Regardless of learning style, good training and development includes some form of experiencing what is being learned.
- Several ways to experience learning
 - ➤ Practice
 - ≻Writing it down learning and reference







Understand how we (humans) learn

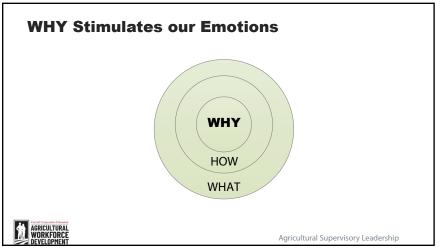
- Regardless of learning style, good training and development includes some form of experiencing what is being learned.
- Several ways to experience learning
 - ➤ Practice
 - ➤ Writing it down
 - > Thinking about it
 - > Repeating it back



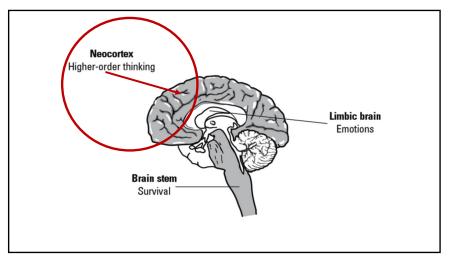
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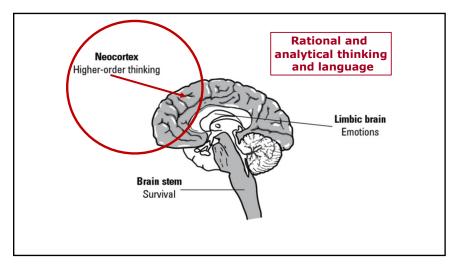
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Understand How We (Humans) Learn • Regardless of learning Neocortex Higher-order thinking style, good training and development includes some form of experiencing Limbic brain what is being learned. **Emotions** • Several ways to experience learning **Brain stem** Importance of WHY Survival Agricultural Supervisory Leadership

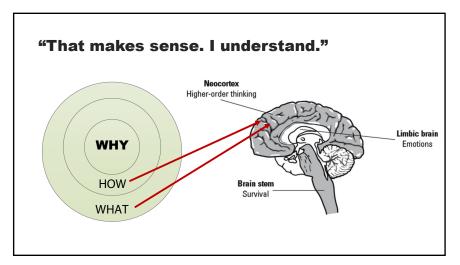


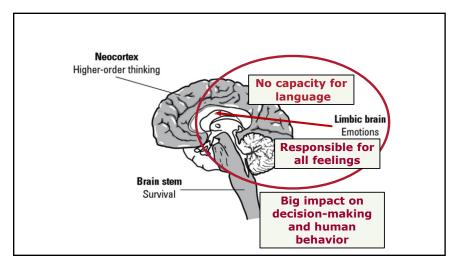
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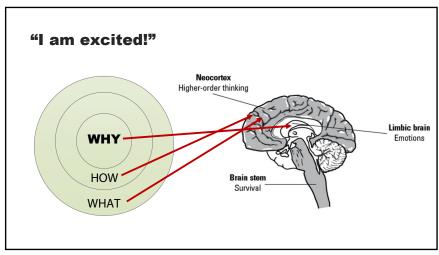


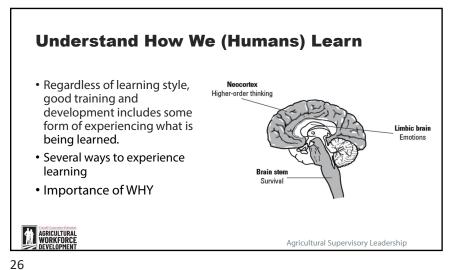


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Think of a time when you were given a task or assignment, but it was not at all clear what was expected.
How do you feel?

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Welcome to the world of most employees.





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Chalking the Field

- Define the field of play and rules of the game
- The owners, managers and supervisors establish the rules of the game — policies, boundaries, expectations, accountability
- Clarity is paramount; clarity includes explaining WHY
- Not following rules or meeting expectations must have consequences
- · A "chalking the field" void is usually filled



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Clarity — **Characteristics**



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- Every detail clearly explained.
- Explained why the expectation is important and/or needed.
- There are opportunities to ask questions and, where appropriate, provide input (engagement).
- The detailed description can be accessed by the employee (employee manual, job description, policy manual, etc.).

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Measurable accomplishments — everyday.





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The Value of Measurement

Q. I go home every night knowing what I have accomplished. Don't employees do the same?

A. No. Employees do not have the experience and knowledge of the big picture that you do. They require your help to set measurable outcomes.



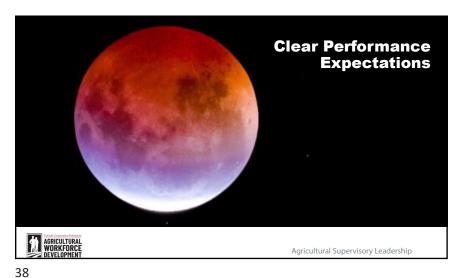
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The Value of Measurement





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The Value of Measurement

- Measurable accomplishments everyday.
- Increases and maintains focus.
- Ensures individual and farm success.

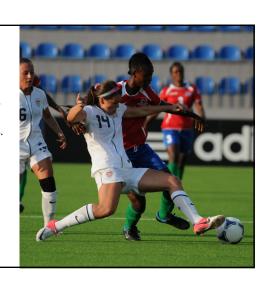




The Value of Measurement

- Measurable accomplishments everyday.
- Increases and maintains focus.
- Ensures individual and farm success.
- The goal is for everyone to succeed — sports are a bad analogy here.





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